



ANNUAL REPORT 2017

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**MINING ASSOCIATION
OF MANITOBA INC**

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2017 MAMI ANNUAL REPORT

President's Message

I'm pleased to present our 2017 Annual Report. On behalf of our Board of Directors, I want to thank all our members for their support and participation on board committees and in MAMI events. While our industry is still struggling in Manitoba, I am optimistic that we will continue to recover and discover new areas/opportunities for growth. I call on provincial and federal government decision-makers to implement policy and regulatory changes that will attract investment in mining so that we can play an even greater role in the economy of Manitoba, providing much needed jobs and economic growth, especially in the North.

Mark Scott
President
March 2018

Executive Director's Message

2017 felt like a fresh start at MAMI. I was honoured to join the organization in February and start building on all the great work done in the past. Our priority was to improve the understanding of mining among the general public, opinion leaders and government decision-makers. We accomplished some notable achievements that have enhanced our visibility and improved our reputation

Brand and online presence

We adopted a fresh new logo that is visually appealing and memorable. We also completely transformed our website to one that is user-friendly, interactive and works great with smartphones. Our Twitter account has been a great way to increase our presence.

Enhanced relationships

We established a stronger relationship and regular communications with Indigenous leaders and groups including the MKO, Southern Chiefs Organization and the Manitoba Metis Federation.

Although there has been significant staffing changes and turnover within the Manitoba civil service, we have maintained our solid connections with various government departments and continue to be tuned in to what's happening at the Manitoba Legislature.

We have continued to increase our visibility by attending and sponsoring a wide variety of events, including those hosted by the Manitoba Chambers' of Commerce, Assembly of Manitoba Safety Professionals, regional Indigenous organizations and partner organizations like the Canadian Manufactures and Exporters and the Manitoba Environmental Industries Association. For the first time ever, MAMI co-hosted a forum on Indigenous Business at the Manitoba Mining and Minerals convention, in partnership with First Nations Mining Economic Development Corp. and the Canada West Foundation.

Mine Safety and Mine Rescue

The Mining and Accident Prevention Association of Manitoba was folded into MAMI in 2015. We accomplished further integration in 2017 by ensuring that MAMI is at the forefront of effective management of Mine Safety and Mine Rescue activities and events. We launched a members-only portal on our new website, where members can access the most recent versions of mine rescue documents and manuals and once again hosted a successful provincial mine rescue competition.

In 2018, we will leverage our enhanced reputation and visibility as a tool to get better results from regulators in all our priority areas. We will continue to work diligently to create conditions for growth and prosperity of our industry and our communities.

Andrea McLandress
Executive Director
March 2018

Who we are

MAMI has been the voice of the Manitoba mining industry since 1940. We are governed by a Board of Directors who each represent firms with 40 or more employees in Manitoba.

What we do (ACE)

Advocate

Advocate for members' interests at all levels of government.

Support legislation, regulation and public policy that contribute to the growth of mining in Manitoba.

Ensure that your concerns and priorities are heard and understood by decision-makers and public opinion leaders.

Collaborate

Collaborate with like-minded private, public and non-profit organizations to advance common goals.

Build positive relationships with Aboriginal communities and promote best practices in business development within communities in proximity to mining projects.

Educate

Educate Manitobans about the mining industry contribution to the social and economic well-being of our province, municipalities and surrounding communities.

Share information about, and promote understanding of, a wide variety of issues pertaining to mining in Manitoba including Safety, Environment, Exploration, Taxation and Aboriginal Relations.

MEMBERSHIP

At the close of 2017, MAMI had 20 common and associate members. As we increase member benefits and outreach we expect to grow our membership in 2018.

Mine Operators

Graymont

Hudbay Minerals

Klondex Mines Ltd.

Tantalum Mining Corporation of Canada Limited

Vale Canada Ltd.

Associate Members

Alamos Gold Inc.

Alex MacIntyre & Associates Ltd.

ASAP Secured Inc.

Boart Longyear Canada

Callinex Mines Inc.

CanAlaska Uranium Ltd.

Cementation Canada

De Beers Canada Inc.

Dumas Contracting Ltd

Frontier Power Products Ltd.

J.S. Redpath Limited

Major Drilling Group International Drilling Inc.

Rockcliff Metals Corporation

Victaulic Company

Yamana Gold Inc.

LEADERSHIP

Board of Directors

Mark Scott, Vale, President

Richard Trudeau, Hudbay, Vice President

Kirk Regular, Vale, Director

Warren Brass, Vale, Director

Rob Swanson, Klondex, Director

Ian Cooper, Hudbay, Director,

Pierre Chasset, Graymont, Director (February to November 2017)

Dave Holmes, Graymont, Director (since December 2017)

Wentzel Coetzer, Tanco, Director

Board Committees

Aboriginal Relations Committee

Exploration Committee

Environment Committee

Safety Committee

Taxation Committee

Staff

Andrea McLandress, Executive Director (since February 2017)

Renae Campbell, Director of Communications & Safety (until August 2017)

Deanna Johnson, Administration and Communications Assistant (since September 2017)

2017 HIGHLIGHTS

- ★ Hosted the 57th Provincial Mine Rescue Competition in Snow Lake in partnership with Hudbay Minerals
- ★ Supported two Manitoba Mine Rescue teams that competed in the National Western Region Mine Rescue Competition in Fernie, BC
- ★ Board President Mark Scott is a member of the Province of Manitoba's Look North Steering Committee
- ★ Executive Director Andrea McLandress was appointed to lead the Province of Manitoba's Look North Joint Action Group on Northern Mineral and Other Resource Potential - <http://www.gov.mb.ca/looknorth/story/steering-committee.html>
- ★ Hosted Communications and Media Relations training with PRHouse
- ★ Held the first ever Indigenous Business Forum at the Manitoba Mining and Minerals Convention, in partnership with First Nations Mining Economic Development and the Canada West Foundation
- ★ Signed a Memorandum of Understanding with the Northern Manitoba Mining Academy to be "Privileged Partners in Mining Education and Research"
- ★ Enhanced transparency of bookkeeping and financial reporting
- ★ Increased visibility with a new, smartphone compatible website, fresh new logo and strong social media presence
- ★ Attended numerous Indigenous community events including:
 - Assembly of Manitoba Chiefs election in Nisichiwasihk Cree Nation
 - Manitoba Metis Federation's Annual General Assembly
 - Assembly of First Nations Special Assembly
- ★ Continued discussions and negotiations with SAFE WORK Manitoba toward becoming an Certifying Partner
- ★ Partnered with Manitoba Growth, Enterprise and Trade and the Prospectors and Developers Association of Canada to deliver a full-day "Mining Matters" workshop to Frontier School Division teachers
- ★ Improved communication and relationship with the Manitoba Prospectors and Developers Association
- ★ Sponsored, attended and spoke at several Manitoba Chamber of Commerce events throughout the year to increase our exposure to political and business leaders
- ★ Attended the Safety Services Manitoba Annual Conference, as well as the Assembly of Manitoba Safety Professionals annual meeting
- ★ Director Kirk Regular presented *Supervision: The Key to Felt Leadership* at the Safety Services Manitoba Annual Conference
- ★ Actively participated in Manitoba's roundtable discussions on their Made-in-Manitoba Climate Plan
- ★ Continued our advocacy through many meetings with provincial government departments including: Growth, Enterprise and Trade, Sustainable Development, Finance
- ★ Director Kirk Regular continues to participate in the JT Ryan Committee
- ★ Collaborated and worked cooperatively with aligned organizations:
 - Manitoba Employer's Council
 - Prospectors and Developers Association of Canada
 - Canadian Mineral Industries Foundation
 - Manitoba Council of Administrative Tribunals
 - Canadian Institute of Mining, Metallurgy and Petroleum
 - Workers Compensation Board
 - Workplace Safety and Health

MANITOBA MINE RESCUE

2017 Mine Rescue Certificates & Awards

- ★ Participants qualifying for Basic Mine Rescue Certification - 10
- ★ Participants qualifying for Standard Mine Rescue Certification - 4
- ★ Participants qualifying for Instructor Certification - 1 (Simon Nolan)
- ★ Personnel receiving Director of Operations Training - 9
- ★ Current active mine rescue personnel - 115
- ★ Current Level II technician certified - 45
- ★ Mine Rescue Service Awards:
 - 5 Years - 6 Recipients
 - 10 Years - 5 Recipients



2017 Manitoba Provincial Mine Rescue Competition results

Winner:	Hudbay Flin Flon
Runner up:	Hudbay Snow Lake
Fire-fighting Challenge winner:	Vale - Manitoba Operations
First Aid	Hudbay Flin Flon
Written Exam	Hudbay Flin Flon
Practical Skills Challenge winner:	Captain Todd Yuskow, Vale - Manitoba Operations
Technician Competition winner:	Simon Nolan, Tanco



STATISTICS SUMMARY

(3 year comparison)

↑ Average # of Employees

2015: 3,123
2016: 3,369
2017: 3,502
3.96% increase

↓ Exposure Hours

2015: 6,728,140
2016: 6,501,677
2017: 6,458,851
1.57% decrease

↓ Time loss injuries (LTI)

2015: 19
2016: 20
2017: 18
Decrease

↓ Lost Time Frequency Rate

2015: 0.56
2016: 0.62
2017: 0.56
Decrease

No fatalities occurred in 2017. One fatality has occurred in the last 17 years.

↓ Days of lost time

2015: 527
2016: 696
2017: 584
16.09% decrease

↓ Medical aid injuries

2015: 444
2016: 434
2017: 370
14.75% decrease

↓ Total number of injuries

2015: 463
2016: 454
2017: 388
14.54% decrease

↓ Total Injury Frequency rate

2015: 13.76
2016: 13.97
2017: 12.01
Decrease

↓ Severity Rate

2015: 15.67
2016: 21.41
2017: 18.08
Decrease